### Security Awareness and Training— The Neglected Countermeasure

Federal Information System Security Educators Association 16<sup>th</sup> Annual Conference March 5, 2003

Prepared by: Marge Spanninger Booz Allen Hamilton (703) 289-5471 spanninger\_margaret@bah.com

#### Security Awareness & Training—The Neglected Countermeasure Today's Presentation

- Introduction
- Security Training Requirements Are Not New
- Federal IT Security Assessment Framework (ITSAF)
- NIST Self-Assessment Questionnaire
- OMB FY 2001 GISRA Findings
- OMB FY 2002 GISRA Findings (TBD)
- Security Awareness and Training Has Been Neglected
- Achieving ITSAF Level 5
- NIST 800-50 Provides a Blueprint
- A Model for Success
- Security Awareness and Training Is the Neglected Countermeasure

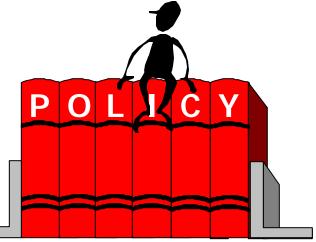
# Security Awareness & Training—The Neglected Countermeasure Introduction

This presentation is based on the premise that Security Awareness and Training are a countermeasure that is often neglected for more glamorous and tangible hardware and software security solutions.

- All agencies within the Federal government are charged with ensuring the security of their information and information resources
- Management, IT professionals, security professionals, and system users have a responsibility for safeguarding the information and information resources of their agency

### Security Awareness & Training—The Neglected Countermeasure Security Training Requirements Are Not New

- Federal Managers Financial Integrity Act (FMFIA) of 1982
- OMB Circular A-123, Management Accountability and Control, 1995
- Computer Security Act of 1987
- OMB Circular A-130, Management of Federal Information Resources, 1996
- GAO Federal Information System
   Control Audit Manual (FISCAM), 1999
- Government Information Security Reform Act (GISRA) October 2000
- Federal Information Security Management Act (FISMA), 2002



### Security Awareness & Training—The Neglected Countermeasure Federal IT Security Assessment Framework

- The Framework provides a method for agency officials to
  - Determine the current status of their security programs relative to existing policy, and
  - Where necessary, establish a target for improvement
- It <u>does not</u> establish new security requirements
- The Framework is used to assess the status of security controls for a given asset or collection of assets



### Security Awareness & Training—The Neglected Countermeasure Federal IT Security Assessment Framework

Level 5: Fully Integrated Procedures and Controls

Level 4: Tested and Reviewed Procedures and Controls

Level 3: I mplemented Procedures and Controls

Level 2: Documented Procedures

Level 1: Documented Policy Five levels to

- Guide agency assessment of their security programs
- Assist in prioritizing efforts for improvement
  - Provide a basis to measure progress

Each level represents a more complete and effective program

# Security Awareness & Training—The Neglected Countermeasure **NIST Self-Assessment Questionnaire**

RISK

- The Self-Assessment Guide supports the IT Security Framework
- It blends requirements and guidance from GAO's FISCAM and several NIST documents
  - Critical elements are derived from OMB A-130
  - It has a hierarchical approach that is similar to FISCAM
- It identifies specific control objectives for standardizing and measuring IT security

# Security Awareness & Training—The Neglected Countermeasure **NIST Self-Assessment Questionnaire**

Management Controls	<b>Operational Controls</b>	<b>Technical Controls</b>
<ol> <li>Risk management</li> <li>Review of security controls</li> <li>Life cycle</li> <li>Cortification 8</li> </ol>	<ol> <li>6. Personnel Security</li> <li>7. Physical Security</li> <li>8. Production         <ul> <li>input/output controls</li> <li>0. Contingency planning</li> </ul> </li> </ol>	<ul> <li>15. Identification &amp; authentication</li> <li>16. Logical access controls</li> <li>17. Audit trails</li> </ul>
<ul> <li>4. Certification &amp; accreditation</li> <li>5. System security plan</li> </ul>	<ol> <li>9. Contingency planning</li> <li>10. Hardware and system software maintenance</li> <li>11. Data integrity</li> <li>12. Documentation</li> </ol>	TT. Audit traits
	<ul><li>13. Security awareness, training &amp; education</li><li>14. Incident response</li></ul>	

### Security Awareness & Training—The Neglected Countermeasure Security Awareness & Training Control Objectives

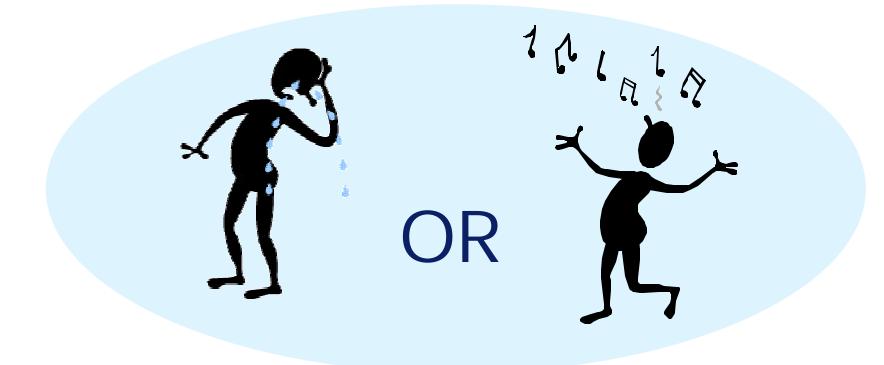
Security Awareness, Training and Education	OMB A-130, III
Critical Element 1: Have employees received adequate training to fulfill their security responsibilities?	
Have employees received a copy of the Rules of Behavior?	NIST SP 800-18
Are employee training and professional development documented and monitored?	FISCAM SP-4.2
Is there mandatory annual refresher training?	OMB A-130, III
Are methods employed to make employees aware of security, I.e., posters, booklets?	NIST SP 800-18
Have employees received a copy of or have easy access to agency security procedures and policies?	NIST SP 800-18

# Security Awareness & Training—The Neglected Countermeasure OMB FY 2001 GISRA Findings

OMB's review of over 50 agency reports identified six government-wide security problems—

- 1. Senior management attention
- **2.** Measuring performance
- **3.** Security education and awareness
- 4. Funding and integrating security into capital planning and investment control
- 5. Ensuring that contractor services are adequately secure
- 6. Detecting, reporting, and sharing information on vulnerabilities

#### Security Awareness & Training—The Neglected Countermeasure OMB FY 2002 GISRA Findings (TBD)



## Security Awareness & Training—The Neglected Countermeasure Security Awareness and Training Has Been Neglected

- GISRA FY 2001
  - Study 6, CIO Performance Measures reported on Measures of performance used by the agency to ensure the CIO has effectively implemented and maintained security programs, and trained employees
  - Study 7, Security Training reported on how the agency ensures employees are sufficiently trained
- Congressman Horn Security Report Cards

### Security Awareness & Training—The Neglected Countermeasure Achieving ITSAF Level 5

- Requirements
  - A comprehensive security program that is an integral part of an agency's organizational culture
  - Decision-making based on cost, risk, and mission impact
- Criteria that describe a fully integrated security program
  - A cost-effective enterprise-wide security program
  - Integrated IT security practices within the asset
  - Security vulnerabilities are understood and managed
  - Threats are continually re-evaluated, and controls adapted to changing security environment
  - Additional or more cost-effective security alternatives are identified as the need arises
  - Costs and benefits of security are measured appropriately
  - Status metrics for the security program are established and met

# Security Awareness & Training—The Neglected Countermeasure NIST 800-50 Provides a Blueprint

#### Introduction

- Components: Awareness, Training, Education
- Building a Strategy
- Developing Awareness and Training Material
- Implementing the Awareness and Training Program
- Post-Implementation



# Security Awareness & Training—The Neglected Countermeasure A Model for Success

Cyber Security Awareness Program for all employees and contractors

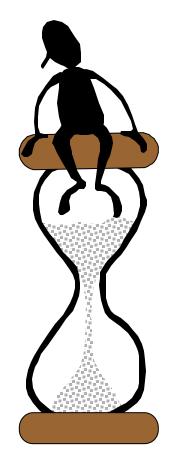
Cyber Security "Essentials" for System Users

#### Cyber Security "Fundamentals" for Management, IT, and Security Personnel

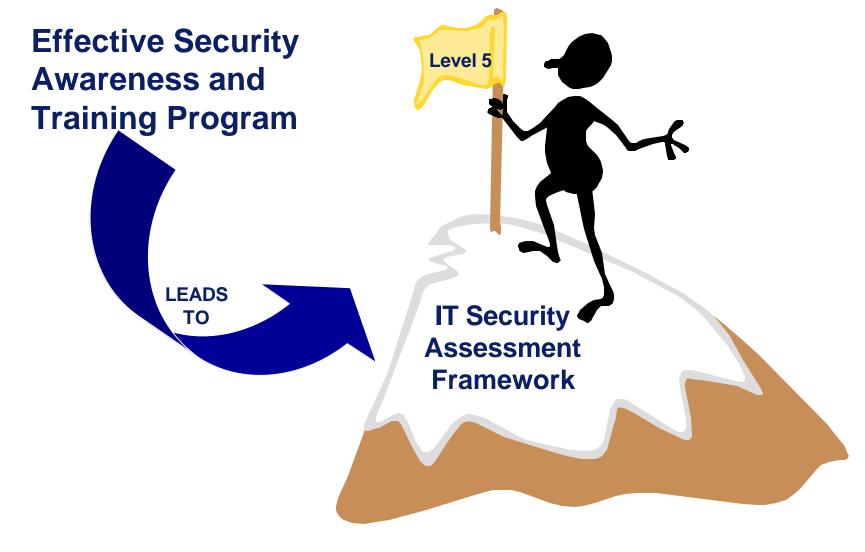
<ul> <li>Management Controls Training</li> <li>Managing an Enterprise-wide Security Program</li> <li>Capital Planning</li> <li>Risk Management</li> <li>Security Plans</li> <li>Certification and Accreditation</li> <li>Security and Life Cycle Planning</li> <li>Independent Review of security controls</li> </ul>	<ul> <li>Technical Controls Training</li> <li>Identification and Authentication</li> <li>Logical Access Controls</li> <li>System Monitoring Tools</li> <li>System Auditing Tools</li> <li>Anti-Virus</li> <li>Encryption</li> <li>Firewalls</li> <li>LAN/WAN Security</li> <li>Host Security</li> <li>Server Security</li> </ul>
---	--

#### Security Awareness & Training—The Neglected Countermeasure A Time for Change

- Develop the business case to support your security awareness and training program
- Deliver the message to senior officials and managers—successful security awareness and training programs are an effective countermeasure for reducing risk
- Link development of security awareness and training program to management's Government Performance and Results Act (GPRA) goals
- Develop training to address the "when, what, where, why, and how" of security
- Build effective programs to improve competencies and security performance



# Security Awareness & Training—The Neglected Countermeasure Cause and Effect



### Security Awareness and Training— The Neglected Countermeasure

Federal Information System Security Educators Association 16<sup>th</sup> Annual Conference March 5, 2003

Prepared by: Marge Spanninger Booz Allen Hamilton (703) 289-5471 spanninger\_margaret@bah.com Thanks for attending this session!